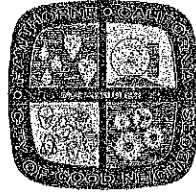


CITY OF HAWTHORNE



4455 West 126th Street • Hawthorne, California 90250-4482

September 27, 2014

Honorable Mayor and Members of the City Council:

In accordance with the requirements of Hawthorne Municipal Code HMC 2.04.040, I submit for your review and consideration the City Manager's proposed FY 2014-15 Operating Budget. The Proposed FY 2014-15 Budget is balanced, and has been developed pursuant to the City Council's adopted financial principals.

Revenues

The Proposed City Budget totals \$126.0 million, with General Fund projected revenues of \$62.6 million, which includes transfers in/out. Of the total projected General Fund revenue, 49 percent will be used to fund the operations of the City. The projected General Fund revenues of \$62.6 million are comprised of Sales and Use Tax at \$13.9 million or 23 percent which represents the single largest source of revenues. The other major sources of revenues are Property Tax in Lieu at \$8.1 million or 14 percent, Utility Users' Tax at \$6.8 million or 12 percent, Property Tax at \$5.6 million or 9 percent.

The Proposed Budget represents a continued commitment to prudent and deliberate financial management, as departments continue to operate with fewer full time positions compared to pre-recessionary levels. Despite continuing financial challenges in the near term, the City's financial picture is projected to improve over the long term. In considering the coming 12 month period, a number of the City's revenue sources are showing signs of improvement and growth. This is a result of two primary factors: (1) a slightly improving economy and (2) past actions by the City Council to enhance revenues. Overall, General Fund revenues are projected to increase by 2.7 percent in FY 2014-15 compared to FY 2013-14. General Fund revenues are forecasted to reach \$62.6 million in the coming year.

Appropriations

The Proposed General Fund expenditures for FY 2014-15 are \$62.6 million. Of this amount, \$43.4 million or 69 percent is dedicated to public safety (police and fire services), \$9.4 million or 15 percent is dedicated to Community Services/Development and Public Works activities. The remaining spending for the General Fund is \$9.7 million or 16 percent which is dedicated to governmental activities including debt service.

The Budget Process

The City Manager is responsible for delivering a proposed budget to the City Council by June 16 of each year. This is done in accordance with City of Hawthorne Municipal Code and the City Council's statements of Financial Principles. The City Manager is directly responsible to the City Council under the City Municipal Code to 1) prepare and submit the annual budget to the City Council, 2) advise the City Council on the City's financial condition and future needs, 3) be responsible for the Budget's administration after adoption, and 4) prepare and submit a complete report on year-end financial and administrative activities. The City's fiscal year runs from July 1 to June 30.

Every year the budget development process begins with an assessment of our revenue base, followed by an evaluation of potential changes in that revenue base. Next, the proposed expenditure plan for services and capital projects is prepared by the City's executive team under direction of the City Manager. The departments were directed to prepare their proposed budgets starting at the expenditure and service levels adopted by the City Council for FY 13-14. Adjustments were then made to departmental expenditure budgets in the Personnel category that reflect changes due to labor agreements and employee movements within authorized compensation schedules. The combination of all of the above changes set the anticipated departmental "base" budget for FY 14-15. Those departments seeking changes to their base budgets or service levels were required to submit a supplemental request to the City Manager for each change.

The highest priority requests are recommended for approval by the City Council as reductions and supplements to the departments' FY 2014-15 base budgets. The City is primarily a service organization with nearly 59% of our costs associated with the personnel that provide these services reside in the General Fund.

Conclusion

The Annual Budget is the single most important matter that comes before the Mayor and City Council. I would like to express my appreciation to the Mayor and City Council for providing the long-term vision and support that are crucial for the City to achieve its goals. I would also like to recognize the contributions of the City's employees for providing budgetary solutions that allowed us to meet the economic challenges of the past years, while maintaining the high service levels expected by our community.

Special thanks is due to the Department Head team and to the key staff who helped formulate the Proposed FY 2014-15 Budget including Finance Director Rickey S. Manbahal, Accounting Supervisor Felice Lopez, and Management Analyst Jevin Kaye. Additional thanks are also due to City Attorney, City Clerk and City Treasurer.

The City of Hawthorne is well-positioned to maintain an excellent quality of life for our residents and, with continuation of the current revitalization efforts, will create a strong economic base for years to come.

Sincerely,



Michael L. Goodson
City Manager



by: Rickey S. Manbahal
Finance Director